

# Strategic Planning for Nonprofits

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### MISSION FRAMEWORK

#### **INNOVATE**

Why the organization exists

Who does it serve How does it serve them

**Proposed missions** 

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- 2
- 3
- 4
- 5
- 6



## Idaho Nonprofit Center Mission

 To educate, advocate, and collaborate in support of stronger nonprofits.

#### Idaho Food Bank Mission

 To help feed, educate and advocate for Idaho's hungry through collaborative partnerships to develop efficient solutions that strengthen individuals, families and communities.

### Idaho Food Bank Vision

A hunger-free Idaho

#### Idaho Food Bank Values

- Integrity We take responsibility for our words, are accountable for our actions and demonstrate honesty.
- Dignity We treat our clients, partners, volunteers, donors and coworkers with respect, empathy and compassion without bias or judgment. We welcome and value the differences in all people.
- Agility We promote an organizational culture that encourages new ideas, improvements, flexibility and innovations, and turns challenges into opportunities.
- Collaboration We promote partnerships that engage individuals and organizations focused on the common goal of a hunger-free Idaho.

## Internal Strengths

Support Staff Skills Computer Technology

## Internal Weaknesses

Funding Shortages **CEO** 

## External Opportunities

Online Improving Economy

### External Threats

Government
Unstable Economy

### Short-Term Objectives

- Open satellite branch in Star by February
- Hire and train three marketing staff in Meridian in May
- Send 2 staff to the New York Autism conference in June



#### **Outcomes Assessment**

Goal:	Measurement:
Identify employee-related issues and appropriate management	Employee Survey (store file)
practices in dealing with these issues.	Rubric (9.5 rating per item)
Results:	Follow-up:
74% below, 9% at, 17% above	Manage the follow-up actions that will occur.
Store and manage examples.	will occur.

#### Metrics

- Costs (e.g. Cost per hire, Cost per beneficiary)
- Number of homeless served
- Quality (e.g., Service ratings based on survey)
- Timeliness (e.g. % of employees trained before the deadline)
- Loss (e.g. annual turnover rate, waste generated)